The Impact of Export Promotion on the Merchandise Export Performance of Small and Medium Enterprises in Kerala.

Anjaly R.

Research scholar, Department of commerce, Mahatma Gandhi College Mahatma Gandhi College University of Kerala University of Kerala

Dr. Vinod A S.

Assistant Professor of Commerce, Mahatma Gandhi College Mahatma Gandhi College University of Kerala University of Kerala

1. Introduction

Globalization has made it easier than ever before for small and medium-sized enterprises (SMEs) to launch worldwide expansion strategies. A nation's economic growth is greatly aided by its small and medium-sized enterprises. Nearly everywhere, a growing share of small and medium-sized enterprises' (SMEs') revenue comes from sales to customers outside of their home country.

If a small or medium-sized enterprise (SME) wants to expand internationally, it must develop its own set of distinctive, unique, and dynamic competencies in order to acquire competitive strategies that will allow it to compete against other firms, most notably larger, better-resourced multinational corporations (MNEs). In today's increasingly interconnected economy, it's becoming increasingly difficult to maintain competitiveness and grow a company abroad. The global marketplace is becoming increasingly competitive, and consumers throughout the world are demanding higher quality products and services as a result.

Small and medium-sized enterprises (SMEs) often have a hard time in the beginning stages of their development when it comes to securing necessary financial backing (Ahmed et al. 2002). Because of their financial constraints, they have had less opportunity to learn about and implement cutting-edge ideas and technology. As important as small and medium-sized enterprises (SMEs) are facilitating to the growth of the national economy, they often face financial constraints due to a lack of development support.

In today's ever-increasingly competitive marketplaces, the only way for SMEs to thrive is to become nationally and internationally competitive (Lee et al. 2020). Small and medium-sized enterprises (SMEs) that aspire to compete on a regional and global scale must build up sufficient resources and expertise (Lee et al. 2019; Kolarov and Georgieva 2020).

In the age of globalization, more and more businesses are trying to establish a foothold in the international market, despite the fact that doing so involves greater risks and difficulties (Zain and Ng 2006).Export also serves countries thrive for growth and development. so there exist different promotional bodies offering supports to boost export performance especially the performance of SMEs. The present work is an attempt to evaluate at what extent the various supports extended by these institutions affect the export performance of SMEs in Kerala.

2. Literature review

a. Theoretical framework

A firm become exporting firm after going through several stages. The term "internationalization of the firm" refers to the process through which an organization is more involved in global markets as a result of internal and external learning and experience. The Uppsala Internationalization model (Johanson and Vahlne 1990; Johanson and Wiedersheim-Paul 1975) suggests four stages of increasing foreign participation to being completely internationalised. No continuous export, export via traders, subsidiary office, and FDI for production. The Uppsala Internationalization model focuses specially on a firm's foreign market understanding and management commitment for export growth. This model believes management will allocate more resources to a market when they have unsolicited exporting experience. Government policies encouraging international markets will affect internationalisation's strategic decision to increase management commitment.

In the Innovation model (Bilkey and Tesar, 1977; Cavusgil, 1980; Crick, 1995; Naidu, and Rao, 1993; Reid, 1981), internationalization is seen as the firm's method of gradually gaining inventions. Then, like the Uppsala model, it will gradually acquire the necessary expertise.

b. Support mechanism to promote export

Lower taxes, export loans at lower than market rates, duty-free import/export arrangements, and cash incentives are all indicators of financial support, as stated by Durmu soglu et al. (2012). Knowledge and information about finances are crucial to a company's ability to adjust to a new market overseas (Cavusgil and Zou1994; Morgan et al. 2004) boost export performance.

Small and medium-sized enterprises (SMEs) face a double whammy: a cost disadvantage when compared to larger organizations and a diminished ability to inspire a favorable market climate. Additionally, SMEs are unable to afford expensive support services such human resources, training, finance, and legal charges etc (Egena et al. 2014). Therefore, if a country wants to see its small and medium-sized enterprises (SMEs) thrive in today's more competitive and globalized business environment, it must provide financial support to those enterprises.

Research shows that SMEs are more conscious of financial help than non-financial assistance, as reported by Ahmad and Xavier (2002). Programs providing small and medium-sized enterprises (SMEs) with access to financial resources like these exist in a most of the nations.

Financial and marketing aid are the two types of export assistance identified by Gençtürk and Kotabe (2001). It is possible to receive either regular marketing assistance or personalised marketing support (Diamantopoulos and Hart 1993). General in scope, standardised information can be found in hard copy at specific government agencies, embassies, or trade missions, as stated by Gençtürk and Kotabe (2001). 2021 Economic Forecasts: Page 4 of 13 Next, industryspecific market information, such as competitors, firm-specific clients, and distribution channels, is a crucial asset for preemptive internationalisation. Gençtürk and Kotabe (2001) divide export aid into two distinct types: monetary and marketing. In this way, marketing assistance can be categorized as either ordinary marketing or specialized marketing assistance (Diamantopoulos and Hart 1993). Standardized information, as defined by Gençtürk and Kotabe (2001), is broad in scope and can be found in tangible copies at certain government agencies, embassies, or trade missions. In addition, a crucial source of industry-specific knowledge for launching an early foray into foreign markets is data pertaining to competitors, firms' clients, and channels in the market.

Two types of export help are distinguished by Gençtürk and Kotabe (2001): monetary and promotional aid. The two main types of marketing assistance are standard and specialized (Diamantopoulos and Hart 1993). Standardized information, as described by Gençtürk and Kotabe (2001), is broad in scope and printed copies of it can be obtained from specific government institutions, embassies, and trade missions. Secondly, a crucial source of industry-specific knowledge for launching an early foray into foreign markets is the market data pertaining to competitors, firms' clients, and channels in the sector.

2. Objective

a. To the study the impact of institutional support to export performance of SMEs

3. Hypothesis's

- a. Financial support positively influence export performance (Morgan et al., 2004)
- b. Marketing support positively influence export performance(Vorhies & Morgan, 2005)
- c.

4. Variables and labels

| Variables | Label | | | | |
|-----------|--|--|--|--|--|
| FS1 | Tax benefits aids export performance | | | | |
| FS2 | Export loans at concessional rate aids export performance | | | | |
| FS3 | Duty free imports aids export performance | | | | |
| FS4 | Financial aids through schemes aids export performance | | | | |
| MS1 | Conducting Buyer seller meetups aids export performance | | | | |
| MS2 | Sponsored Business travels and exhibitions aids export performance | | | | |
| MS3 | Market research and market information dissemination aids export performance | | | | |
| MS4 | Aids for market diversification aids export performance | | | | |
| MS5 | Aids Brand building aids export performance | | | | |
| MS6 | Advises for market strategy formulation aids export performance | | | | |
| EP1 | Competitive advantage is increased in the past years | | | | |
| EP2 | Effectiveness and efficiency is increased | | | | |
| EP3 | Enjoy superior position in the international market | | | | |
| EP4 | Profit increased constantly in past years | | | | |
| EP5 | The overall export performance of the firm is satisfactory | | | | |

5. Conceptual model



6. Structural model



7. Measurement of Structural Model

- a. Convergent validity
- 1. Indicator items cross loadings

| Items | Export | Financial | Market |
|-------|-------------|-----------|---------|
| | performance | Support | Support |
| EP1 | 0.896 | 0.262 | 0.441 |
| EP2 | 0.856 | 0.244 | 0.424 |
| EP3 | 0.880 | 0.433 | 0.506 |
| EP4 | 0.868 | 0.345 | 0.481 |
| EP5 | 0.845 | 0.328 | 0.404 |
| FS1 | 0.253 | 0.762 | 0.367 |
| FS2 | 0.219 | 0.802 | 0.224 |

| FS3 | 0.196 | 0.728 | 0.357 |
|-----|-------|-------|-------|
| FS4 | 0.416 | 0.809 | 0.349 |
| MS1 | 0.429 | 0.280 | 0.779 |
| MS2 | 0.485 | 0.375 | 0.884 |
| MS3 | 0.353 | 0.351 | 0.800 |
| MS4 | 0.485 | 0.449 | 0.854 |
| MS5 | 0.414 | 0.325 | 0.819 |
| MS6 | 0.366 | 0.247 | 0.724 |

Here all the indicator loadings are higher than its cross loadings from which it is inferred that each item are loaded to its own corresponding constructs. Alternatively, to AVE, cross-loadings can be used to evaluate validity in reflective models. Every indicator variable must be highly correlated with its own latent variable, and no other latent variable may have a greater correlation with it.

2. Constructs and indicator relation

| | | Standard | | |
|---------------------------|----------|-----------|---------------------|----------|
| Constructs and indicator | | Deviation | | |
| relation | Loadings | (STDEV) | T Statistics | P Values |
| EP1<- Export performance | 0.870 | 0.035 | 25.152 | 0.000 |
| EP2<- Export performance | 0.858 | 0.034 | 24.72 | 0.000 |
| EP3 <- Export performance | 0.878 | 0.028 | 30.993 | 0.000 |
| EP4 <- Export performance | 0.868 | 0.029 | 29.432 | 0.000 |
| EP5 <- Export performance | 0.844 | 0.038 | 22.34 | 0.000 |
| FS1 <- Financial supports | 0.762 | 0.116 | 6.592 | 0.000 |
| FS2 <- Financial supports | 0.801 | 0.15 | 5.335 | 0.000 |
| FS3 <- Financial supports | 0.728 | 0.156 | 4.667 | 0.000 |
| FS4 <- Financial supports | 0.809 | 0.096 | 8.453 | 0.000 |
| MS1 <- Marketing Support | 0.773 | 0.055 | 14.099 | 0.000 |
| MS2 <- Marketing Support | 0.884 | 0.026 | 33.687 | 0.000 |
| MS3 <- Marketing Support | 0.8 | 0.043 | 18.774 | 0.000 |
| MS4 <- Marketing Support | 0.854 | 0.038 | 22.671 | 0.000 |
| MS5 <- Marketing Support | 0.819 | 0.045 | 18.377 | 0.000 |
| MS6 <- Marketing Support | 0.724 | 0.066 | 10.931 | 0.000 |

The table above shows the Constructs and indicator relation. The p value of all is significant. So that the construct indicator relationship is established.

b. Construct Reliability and Validity

Reflective models have arrows that point from the factor to the indicator variables, showing that the values of these measured and representative variables are determined by a unidimensional underlying construct. Convergent validity testing using composite reliability or Cronbach's alpha

makes sense in reflecting models but not in formative ones. The following are some measures of goodness-of-fit that can be used with models of reflective measurement.

As a test of convergent validity in a reflective model, composite reliability is favored over Cronbach's alpha (see below). As a test of convergent validity in a reflective model, composite reliability is favored over Cronbach's alpha. The composite reliability threshold is equivalent to that of other reliability measures such as Cronbach's alpha. Composite reliability can be any value between 0 and 1, with 1 indicating complete reliability. Composite reliabilities should be at least.6 in an exploratory model (Chin, 1998; Höck & Ringle, 2006: 15); at least.70 in a confirmatory model (Henseler, Ringle, & Sarstedt, 2016); and at least.80 in a confirmatory study (e.g., Daskalakis & Mantas, 2008).

Convergent validity and reliability of indicators for latent variables are two additional issues that Cronbach's alpha attempts to address. Following standard practice, a good scale would have a reliability coefficient of at least.80, an acceptable scale would have a reliability coefficient of.70, and an exploratory scale would have a reliability coefficient of.60.

| | Cronba | | | |
|--------------------|--------|-------|-------------|------------------|
| | ch's | | Composite | Average Variance |
| Constructs | Alpha | rho_A | Reliability | Extracted (AVE) |
| Export performance | 0.915 | 0.924 | 0.936 | 0.746 |
| Financial support | 0.794 | 0.861 | 0.856 | 0.602 |
| Market support | 0.895 | 0.904 | 0.920 | 0.657 |

The threshold limits of Cronbach's Alpha Composite Reliability and Average Variance Extracted (AVE) are met so that convergent validity is established.

1. The Fornell-Larcker criterion for discriminant validity

Fornell-criterion Larcker's for discriminant validity can be applied to AVE as well: the square root of AVE for a latent variable should be greater than its correlation with any other latent variable. That is, the variance a latent variable share with its cluster of indicators is more than the variance it shares with any other latent variable. The square root of AVE is displayed in the diagonal cells of the Fornell-Larcker criterion table in SmartPLS output, while correlations are displayed below it. Therefore, there is discriminant validity if the top number (the square root of AVE) in any factor column is larger than the numbers (correlations) below it in absolute value terms.

Fornell Larcker criterion

| Constructs Export | | Financial Support | Market Support |
|--------------------|-------------|-------------------|----------------|
| | Performance | | |
| Export Performance | 0.864 | | |
| Financial Support | 0.382 | 0.776 | |
| Market Support | 0.524 | 0.421 | 0.811 |

Fornell-Larker criterion is also established in the above table.

2. Ratio of Heterotraits to Monotraits (HTMT)

SmartPLS documentation notes that, while examining cross-loadings and using the Fornell-Larcker criterion are both commonly used techniques for determining whether or not a PLS model is discriminant, they are not without their drawbacks. In a series of simulation studies, Henseler, Ringle, and Sarstedt (2015) showed that the HTMT ratio they devised is superior to other methods for detecting a lack of discriminant validity. According to Henseler, Ringle, and Sarstedt (2015: 121), discriminant validity between two reflective constructs has been proven if the HTMT score is less than 0.90. Though Clark & Watson (1995) and Kline (2011) employ the.85 limit, Gold et al. (2001) and Teo et al. (2008) also used this threshold.

| Constructs | Export | Financial Support | Market Support |
|--------------------------|-------------|-------------------|----------------|
| | Performance | | |
| Export Performance | | | |
| Financial Support | 0.394 | | |
| Market Support | 0.571 | 0.484 | |

From the above table, it is clear that the threshold of HTMT ratio for establishing discriminant validity is fulfilled.

8. Structural Estimates (hypothesis testing)

| Hypothesis testing | Beta values | T values | F square | P value s | Decision |
|--|----------------|-------------|-------------|-----------------|---------------|
| Financial support-> Export performance | 0.194 | 1.731 | 0.134 | 0.041 | Supporte d |
| Market support -> Export performance | 0.444 | 4.126 | 0.235 | 0.000 | Supporte d |

For minor effects, the critical t-value is 1.96 (P 0.05), for medium effects, it's 2.58 (P 0.01), and for large effects, it's 0.35. (Cohen, 1988).

Since all the P values are falling below 5 per cent level of significant, all the hypotheses are supported.

9. Model fit

| Constructs | R Square | Square Adjusted |
|--------------------|----------|-----------------|
| Export performance | 0.523 | 0.519 |

| | Saturated Model | Estimated Model |
|------------|-----------------|-----------------|
| SRMR | 0.076 | 0.076 |
| d_ULS | 0.692 | 0.692 |
| d_G | 0.277 | 0.227 |
| Chi-Square | 153.833 | 153.833 |
| NFI | 0.831 | 0.831 |

RMS theta -0.178

10.Findings

- 1. Financial support positively influences export performance
- 2. Marketing support positively influence export performance

References

- [1] Aarts, Jos; & Mazzoleni, M. Cristina, eds. eHealth beyond the horizon get IT there: Proceedings of MIE2008 (Studies in Health Technology and Informatics). Amsterdam, Netherlands: IOS Press, 2008.
- [2] Ahmad, Syed Zamberi, and Siri Roland Xavier. 2002. Entrepreneurial Environments and Growth: Evidence from Malaysia GEM Data. Journal of Chinese Entrepreneurship 4: 50–69.
- [3] Bilkey, Warren, and George Tesar. 1977. The Export Behavior of Smaller Wisconsin Manufacturing Firms. Journal of International Business Studies 8: 93–98
- [4] Cavusgil, Tamer. 1980. On the Internationalisation Process of Firms. European Research 8: 273–81.
- [5] Chin, W. W. (1998). The partial least squares approach for structural equation modeling. Pp. 295-336 in Macoulides, G. A.,ed. Modern methods for business research. Mahwah, NJ: Lawrence Erlbaum Associates.
- [6] Clark, L. A. & Watson, D. (1995). Constructing validity: Basic issues in objective scale development. Psychological Assessment 7(3): 309–319.
- [7] Crick, Dave. 1995. An Investigation into the Targeting of U.K. Export Assistance. European Journal of Marketing 29: 76–94
- [8] Czinkota, Michael. 1994. A National Export Assistance Policy for New and Growing Businesses. Journal of International Marketing 2: 91–101.
- [9] Daskalakis, Stylianos & Mantas, John (2008). Evaluating the impact of a serviceoriented framework for healthcare interoperability. Pp. 285-290 in Anderson, Stig Kjaer; Klein, Gunnar O.; Schulz, Stefan;
- [10] Diamantopoulos, Adamantios, and Heidi Winklhofer. 2001. Index construction with formative indicators: An alternative to scale development. Journal of Marketing Research 38: 269–77.
- [11] Durmu, so `glu, Serdar, Apfelthaler Gerhard, Nayir Dilek Zamantili, Alvarez Roberto, and Mughan Terry. 2012. The Effect of GovernmentDesigned Export Promotion Service Use on Small and Medium-Sized Enterprise Goal Achievement: A Multidimensional View of Export Performance. Industrial Marketing Management 41: 680–91.
- [12] Egena, Ode, Dinnah Ngovenda Wombo, Ede Ekpe Theresa, and Mile Ngodoo Bridget. 2014. Institutional Support for Small and Medium Enterprises in Nigeria: An Empirical Investigation. International Journal of Economy, Management and Social Sciences 3: 481–89
- [13] Gençtürk, Esra F., and Masaaki Kotabe. 2001. The Effect of Export Assistance Program Usage on Export Performance: A Contingency Explanation. Journal of International Marketing 9: 51–72.
- [14] Gold, A. H.; Malhotra, A.; & Segars, A. H. (2001). Knowledge management: An organizational capabilities perspective. Journal of Management Information Systems 18(1): 185–214.

- [15] Henseler, Jörg; Ringle, C. M.; & Sarstedt, M. (2016). Testing measurement invariance of composites using partial least squares. International Marketing Review. Forthcoming
- [16] Höck, Michael & Ringle, Christian M. (2006). Strategic networks in the software industry: An empirical analysis of the value continuum. IFSAM VIIIth World Congress, Berlin 2006. Retrieved 2/22/2009 from http://www.iblunihh.de/IFSAM06.pdf.
- [17] Johanson, Jan, and Finn Wiedersheim-Paul. 1975. The Internationalisation of the Firm: Four Swedish Cases. Journal of Management Studies 12: 305–22.
- [18] Kline, R. B. (2011). Principles and practice of structural equation modeling. New York: Guilford Press.
- [19] Kolarov, Kostadin, and Silviya Georgieva. 2020. Management features in Bulgarian SMEs as determinants of business internationalization. Polish Journal of Management Studies 22: 279–94. [CrossRef]
- [20] Lee, Yan Yin, Mohammad Falahat, and Bik Kai Sia. 2019. Impact of Digitalization on the Speed of Internationalisation. International Business Research 12: 1–11. [CrossRef]
- [21] Lee, Yan Yin, Mohammad Falahat, and Bik Kai Sia. 2020. Drivers of digital adoption: A multiple case analysis among low and high-tech industries in Malaysia. Asia-Pacific Journal of Business Administration 13: 80–97. [CrossRef]
- [22] Morgan, Neil, Anna Kaleka, and Constantine Katsikeas. 2004. Antecedents of Export Venture Performance: A Theoretical Model and Empirical Assessment. Journal of Marketing 68: 90– 108.
- [23] Reid, Stan. 1981. The Decision-Maker and Export Entry and Expansion. Journal of International Business Studies 12: 101–12.
- [24] Teo, T. S. H.; Srivastava, S. C.; & Jiang, L. (2008). Trust and electronic government success: an empirical study. Journal of Management Information Systems 25(3): 99–132